

# Ten-Year Summary

SHIN-ETSU CHEMICAL CO., LTD. AND SUBSIDIARIES for the fiscal years ended March 31, 2016 through 2025

For more detailed information, please see the investor information on our corporate website.

[WEB https://www.shinetsu.co.jp/en/ir/ir-data/](https://www.shinetsu.co.jp/en/ir/ir-data/)

Millions of yen  
Thousands of U.S.  
dollars (Note 1)

	3/2016	3/2017	3/2018	3/2019	3/2020	3/2021	3/2022	3/2023	3/2024	3/2025	3/2025
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## For the year:

Net sales	¥ 1,279,807	¥ 1,237,405	¥ 1,441,432	¥ 1,594,036	¥ 1,543,525	¥ 1,496,906	¥ 2,074,428	¥ 2,808,824	¥ 2,414,937	¥ 2,561,249	\$ 17,074,995
Operating income	208,525	238,617	336,822	403,705	406,041	392,213	676,322	998,202	701,038	742,105	4,947,370
Ordinary income	220,005	242,133	340,308	415,311	418,242	405,101	694,434	1,020,211	787,228	820,543	5,470,293
Net income attributable to owners of parent	148,840	175,912	266,235	309,125	314,027	293,732	500,117	708,238	520,140	534,021	3,560,142
Cash Flows from Operating Activities	281,643	290,872	332,776	400,687	412,384	401,176	553,528	788,013	755,183	881,934	5,879,561
Cash Flows from Investing Activities	(166,599)	1,281	(237,602)	(181,553)	(394,547)	(250,719)	(253,723)	(186,488)	(1,099,208)	(142,553)	(950,355)
Cash Flows from Financing Activities	(38,941)	(37,199)	(50,006)	(164,538)	(94,055)	(91,123)	(122,504)	(423,559)	(369,466)	(454,905)	(3,032,703)
Capital expenditures	134,753	145,647	176,283	240,618	265,018	228,801	213,918	318,046	406,886	434,576	2,897,179
Depreciation and amortization	100,466	93,087	112,016	137,570	131,172	143,807	168,788	213,632	227,619	238,357	1,589,047
R&D costs	53,165	49,020	51,768	56,436	48,536	51,264	62,455	67,201	65,785	73,129	487,529

## At year-end:

Total assets	¥ 2,510,085	¥ 2,655,636	¥ 2,903,137	¥ 3,038,717	¥ 3,230,485	¥ 3,380,615	¥ 4,053,412	¥ 4,730,394	¥ 5,147,974	¥ 5,636,601	\$ 37,577,346
Working capital (Current assets- Current liabilities)	1,170,679	1,232,607	1,324,495	1,358,614	1,446,724	1,551,662	1,960,216	2,355,713	2,516,113	2,672,558	17,817,053
Net assets	2,080,465	2,190,082	2,413,025	2,532,556	2,723,141	2,886,625	3,429,208	4,026,209	4,424,073	4,837,585	32,250,570
Interest-bearing debt	13,470	14,642	15,814	14,920	30,383	34,456	38,957	47,097	41,194	33,904	226,030

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	Millions of yen										Thousands of U.S. dollars (Note 1)	
	3/2016	3/2017	3/2018	3/2019	3/2020	3/2021	3/2022	3/2023	3/2024	3/2025	3/2025	
<b>Per share (Yen and U.S. dollars):</b>												
Net income per share—basic (Note 2)	¥ 69.89	¥ 82.57	¥ 124.86	¥ 145.20	¥ 151.03	¥ 141.35	¥ 240.76	¥ 347.84	¥ 259.41	¥ 269.52	\$ 1.797	
Net income per share—fully diluted (Note 2)	69.88	82.57	124.82	145.18	151.00	141.25	240.55	347.61	259.13	269.28	1.795	
Cash dividends (Note 2)	22.00	24.00	28.00	40.00	44.00	50.00	80.00	100.00	100.00	106.00	0.707	
Payout ratio (%)	31.5	29.1	22.4	27.5	29.1	35.4	33.2	28.7	38.5	39.3	39.3	
Net assets (Note 2)	952.30	1,000.43	1,102.40	1,183.09	1,275.59	1,353.94	1,601.45	1,918.37	2,133.17	2,375.48	15.837	
DOE (%)	2.3	2.5	2.7	3.5	3.6	3.8	5.4	5.7	4.9	4.7	4.7	

### General:

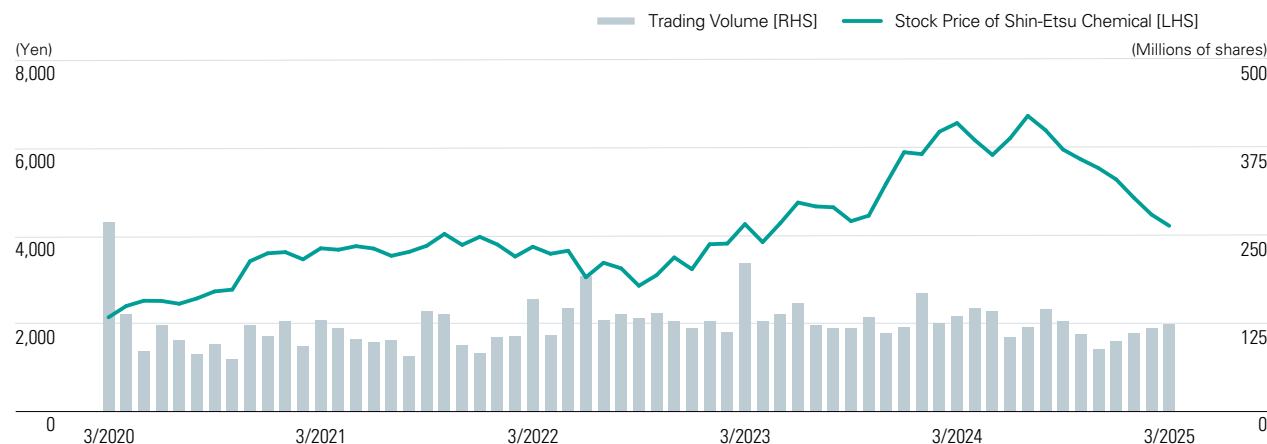
Operating income to net sales ratio (%)	16.3	19.3	23.4	25.3	26.3	26.2	32.6	35.5	29.0	29.0	29.0	
Net income attributable to owners of parent to net sales ratio (%)	11.6	14.2	18.5	19.4	20.3	19.6	24.1	25.2	21.5	20.9	20.9	
ROIC (%)	11.4	14.0	18.2	21.5	19.4	17.2	27.2	33.6	19.4	18.2	18.2	
ROE (%)	7.5	8.5	11.9	12.8	12.3	10.7	16.3	19.7	12.8	12.0	12.0	
Equity ratio (%)	80.8	80.3	81.0	81.1	82.1	83.2	82.1	81.8	82.7	82.6	82.6	
PBR (times)	1.2	1.9	2.0	1.6	1.7	2.7	2.3	2.2	3.1	1.8	1.8	
PER (times)	16.7	23.4	17.6	12.8	14.2	26.3	15.6	12.3	25.4	15.7	15.7	
Number of employees	18,407	19,206	20,155	21,735	22,783	24,069	24,954	25,717	26,004	27,274	27,274	
Number of shares issued (Thousands) (Note 2)	432,106	432,106	432,106	427,606	416,662	416,662	416,662	404,824	2,001,691	1,984,995	1,984,995	

Notes: 1. The U.S. dollar amounts represent conversion of yen, for convenience only, at the rate of ¥150 = US\$1, the approximate rate of exchange on March 31, 2025.

2. The Company enacted a five-for-one stock split of its common stock with an effective date of April 1, 2023. "Number of shares issued" before the stock split shows the actual amount of shares, while "Net income per share-basic," "Net income per share-fully diluted" and "Net assets per share" are calculated based on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2016, based on "Accounting Standard for Earnings Per Share." Also, "Cash dividends per share" represents the amount after the stock split.

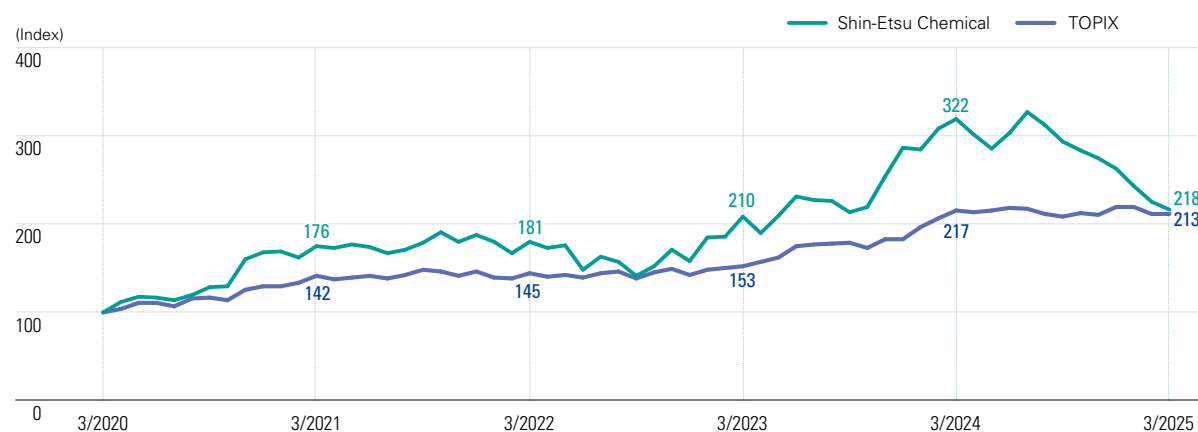
# Investor Information

## Stock Price Movement over the Past Five Years



Note: On April 1, 2023, the Company executed a 5-for-1 stock split of its common stock. The stock price and trading volume after March 31, 2020 have been converted based on the number of shares after the stock split.

## Total Shareholder Return over the Past Five Years



Notes: 1. Stock index of Shin-Etsu Chemical and TOPIX (March 31, 2020 = 100)

2. The chart above shows the rate of return taking into consideration the dividend and the stock price as of the end of March 31, 2025 (on the assumption that an investment was made on March 31, 2020). Investment performance, as measured by the Shin-Etsu Chemical stock price plus dividends, is shown with the initial value on March 31, 2020 set to 100. For comparison, the TSE Stock Price Index (TOPIX) measured with dividends added in the same way.

## Major Shareholders

(As of March 31, 2025)

(\*Rounded down to the nearest 1,000.)

Name of Shareholder	Number of Shares Held (Thousand shares*)	Holding Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	355,028	18.1
Custody Bank of Japan, Ltd. (Trust Account)	139,805	7.1
Nippon Life Insurance Company	76,765	3.9
JP MORGAN CHASE BANK 385632	70,600	3.6
The Hachijuni Bank, Ltd.	57,136	2.9
Meiji Yasuda Life Insurance Company	53,439	2.7
STATE STREET BANK AND TRUST COMPANY 505001	48,068	2.5
GOVERNMENT OF NORWAY	36,306	1.9
STATE STREET BANK WEST CLIENT – TREATY 505234	35,828	1.8
JP MORGAN CHASE BANK 385781	27,851	1.4

Note: The holding ratios are computed net of the treasury shares (24,869,464 shares).

# Corporate Information

## Corporate Data (As of March 31, 2025)

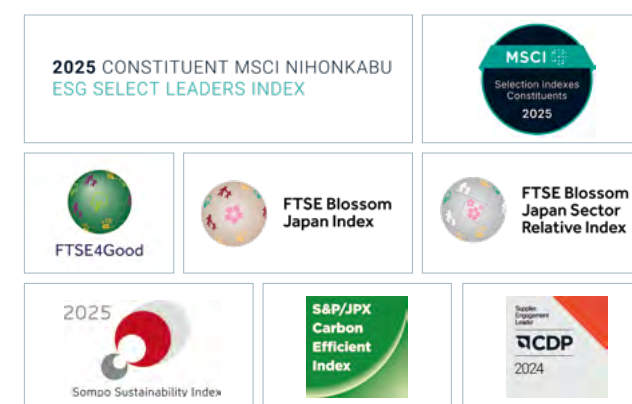
Company Name	Shin-Etsu Chemical Co., Ltd.
Head Office	4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-0005, Japan
Date of Establishment	September 16, 1926
Capital	¥119,419 million
Number of Employees	27,274 (Consolidated)
Common Stock <sup>(Note)</sup>	Number of Shares Authorized 8,000,000,000 Number of Shares Issued 1,984,995,865 Share Unit of Exchange 100 stocks Number of Stockholders 279,869

Stock Listings	Tokyo, Nagoya (Ticker Code: 4063)
Fiscal Year-End	March 31
Ordinary General Meeting of Shareholders	June
Transfer Agent	Mitsubishi UFJ Trust and Banking Corporation
Contact	Public Relations Department Phone : +81-3-6812-2340 Fax : +81-3-6812-2341 e-mail : sec-pr@shinetsu.jp

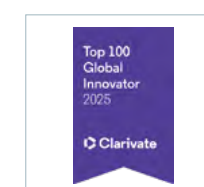
Notes: 1. The total number of issued shares decreased by 16,695,900 shares due to the cancellation of treasury shares implemented as of December 6, 2024.  
2. The total number of issued shares includes 24,869,464 treasury shares.

## Third-Party Evaluations (As of July 2025)

### Inclusion in socially responsible investment indexes



### Recognition of research and innovation



\*The inclusion of Shin-Etsu Chemical Co., Ltd. in any MSCI index, and the use of MSCI logos, trademarks, service marks or index names herein, do not constitute a sponsorship, endorsement or promotion of Shin-Etsu Chemical Co., Ltd. by MSCI or any of its affiliates. The MSCI indexes are the exclusive property of MSCI. MSCI and the MSCI index names and logos are trademarks or service marks of MSCI or its affiliates.

\*FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that Shin-Etsu Chemical Co., Ltd. has been independently assessed according to the FTSE4Good criteria, and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE4Good indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.

\*FTSE Russell confirms that Shin-Etsu Chemical Co., Ltd. has been independently assessed according to the index criteria, and has satisfied the requirements to become a constituent of the FTSE Blossom Japan Index. Created by the global index and data provider FTSE Russell, the FTSE Blossom Japan Index is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE Blossom Japan Index is used by a wide variety of market participants to create and assess responsible investment funds and other products.

\*FTSE Russell confirms that Shin-Etsu Chemical Co., Ltd. has been independently assessed according to the index criteria, and has satisfied the requirements to become a constituent of the FTSE Blossom Japan Sector Relative Index. The FTSE Blossom Japan Sector Relative Index is used by a wide variety of market participants to create and assess responsible investment funds and other products.

## Overall Picture of Communication

	Dialogue	Report	Website
Financial information	<ul style="list-style-type: none"> <li>Announcement of financial statements</li> <li>General meeting of shareholders</li> <li>Briefings for individual investors</li> </ul>	<ul style="list-style-type: none"> <li>Annual securities reports / Semiannual Reports</li> <li>Financial Results</li> <li>Business report</li> </ul> <p>(Annual securities reports are published in Japanese only.)</p> <p><b>Annual report</b> This report integrates financial and non-financial information of the Shin-Etsu Group and presents our approach and initiatives to create medium- to long-term value.</p>	<p><b>IR Information</b> <a href="https://www.shinetsu.co.jp/en/ir/">https://www.shinetsu.co.jp/en/ir/</a></p>
Non-financial information	<ul style="list-style-type: none"> <li>For securities analysts and investors</li> </ul> <ul style="list-style-type: none"> <li>Financial results briefings</li> <li>Individual meetings</li> <li>Business briefings</li> <li>Plant tours</li> </ul>	<ul style="list-style-type: none"> <li><b>Sustainability report (PDF version and web version)</b> This report presents Shin-Etsu Group's approach and initiatives regarding sustainability.</li> </ul> <p><b>PDF version</b></p>	<p><b>Web version</b> <a href="https://www.shinetsu.co.jp/en/sustainability/">https://www.shinetsu.co.jp/en/sustainability/</a></p>