

Operating Performance (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
Net Sales	1,543.5	1,496.9	2,074.4	2,808.8	2,414.9
Operating Income	406.0	392.2	676.3	998.2	701.0
Ordinary Income	418.2	405.1	694.4	1,020.2	787.2
Net Income Attributable to Owners of Parent	314.0	293.7	500.1	708.2	520.1
Net Income per Share (yen)*	151.03	141.35	240.76	347.84	259.41

*The Company enacted a five-for-one stock split of its common stock with an effective date of April 1, 2023.

Key Indicators

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
ROIC	19.4%	17.2%	27.2%	33.6%	19.4%
ROE	12.3%	10.7%	16.3%	19.7%	12.8%
ROA	13.3%	12.3%	18.7%	23.2%	15.9%
Operating Income to Net Sales Ratio	26.3%	26.2%	32.6%	35.5%	29.0%
Net Income Attributable to Owners of Parent to Net Sales Ratio	20.3%	19.6%	24.1%	25.2%	21.5%

Financial Position (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
Total Assets	3,230.4	3,380.6	4,053.4	4,730.3	5,147.9
Net Assets	2,723.1	2,886.6	3,429.2	4,026.2	4,424.0
Stockholders' Equity Ratio	82.1%	83.2%	82.1%	81.8%	82.7%

Capital Expenditures and R&D (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
Capital Expenditures	265.0	228.8	213.9	318.0	406.8
Depreciation and Amortization	131.1	143.8	168.7	213.6	227.6
R&D Costs	48.5	51.2	62.4	67.2	65.7

Net Sales by Segment (Old Segment) (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
PVC/Chlor-Alkali Business	484.3	469.7			
Silicones Business	226.8	208.3			
Specialty Chemicals Business	114.7	112.6			
Semiconductor Silicon Business	387.6	374.0			
Electronics & Functional Materials Business	225.1	234.8			
Processing, Trading & Specialized Services Business	104.7	97.2			

Operating Income by Segment (Old Segment) (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
PVC/Chlor-Alkali Business	92.1	97.0			
Silicones Business	61.4	45.1			
Specialty Chemicals Business	27.7	21.8			
Semiconductor Silicon Business	143.2	144.1			
Electronics & Functional Materials Business	68.5	70.2			
Processing, Trading & Specialized Services Business	14.8	14.3			

Net Sales by Segment (New Segment) (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
Infrastructure Materials			857.1	1,308.0	1,010.2
Electronics Materials			708.9	875.6	850.4
Functional Materials			395.6	493.3	425.2
Processing & Specialized Services			112.6	131.6	128.9

Operating Income by Segment (New Segment) (Billions of yen)

	Mar/2020	Mar/2021	Mar/2022	Mar/2023	Mar/2024
Infrastructure Materials			317.7	541.3	321.9
Electronics Materials			244.7	301.4	272.1
Functional Materials			94.7	130.6	85.0
Processing & Specialized Services			20.9	26.3	24.1

Sales by Region

	Japan	U.S.	Asia/Oceania	Europe	Other Areas
Fiscal year ended March 2024	22%	31%	31%	10%	6%