

Operating Performance

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
Net Sales	1,594.0	1,543.5	1,496.9	2,074.4	2,808.8
Operating Income	403.7	406.0	392.2	676.3	998.2
Ordinary Income	415.3	418.2	405.1	694.4	1,020.2
Net Income Attributable to Owners of Parent	309.1	314.0	293.7	500.1	708.2
Earnings per Share (yen) (Before the stock split)	725.99	755.17	705.76	1,203.80	1,739.20
*(Reference) After the stock split	145.20	151.03	141.35	240.76	347.84

*The Company enacted a five-for-one stock split of its common stock with an effective date of April 1, 2023.

Key Indicators

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
ROIC	21.5%	19.4%	17.2%	27.2%	33.6%
ROE	12.8%	12.3%	10.7%	16.3%	19.7%
ROA	14.0%	13.3%	12.3%	18.7%	23.2%
Operating Income to Net Sales Ratio	25.3%	26.3%	26.2%	32.6%	35.5%
Net Income Attributable to Owners of Parent to Net Sales Ratio	19.4%	20.3%	19.6%	24.1%	25.2%

Financial Position

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
Total Assets	3,038.7	3,230.4	3,380.6	4,053.4	4,730.3
Net Assets	2,532.5	2,723.1	2,886.6	3,429.2	4,026.2
Stockholders' Equity Ratio	81.1%	82.1%	83.2%	82.1%	81.8%

Capital Expenditures and R&D

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
Capital Expenditures	240.6	265.0	228.8	213.9	318.0
Depreciation and Amortization	137.5	131.1	143.8	168.7	213.6
R&D Costs	56.4	48.5	51.2	62.4	67.2

Net Sales by Segment (Old Segment)

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
PVC/Chlor-Alkali Business	524.2	484.3	469.7		
Silicones Business	233.3	226.8	208.3		
Specialty Chemicals Business	121.1	114.7	112.6		
Semiconductor Silicon Business	380.3	387.6	374.0		
Electronics & Functional Materials Business	226.0	225.1	234.8		
Processing, Trading & Specialized Services Business	108.7	104.7	97.2		

Operating Income by Segment (Old Segment)

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
PVC/Chlor-Alkali Business	106.5	92.1	97.0		
Silicones Business	58.5	61.4	45.1		
Specialty Chemicals Business	26.6	27.7	21.8		
Semiconductor Silicon Business	131.9	143.2	144.1		
Electronics & Functional Materials Business	66.9	68.5	70.2		
Processing, Trading & Specialized Services Business	13.2	14.8	14.3		

Net Sales by Segment (New Segment)

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
Infrastructure Materials				857.1	1,308.0
Electronics Materials				708.9	875.6
Functional Materials				395.6	493.3
Processing & Specialized Services				112.6	131.6

Operating Income by Segment (New Segment)

(Billions of yen)

	Mar/2019	Mar/2020	Mar/2021	Mar/2022	Mar/2023
Infrastructure Materials				317.7	541.3
Electronics Materials				244.7	301.4
Functional Materials				94.7	130.6
Processing & Specialized Services				20.9	26.3

Sales by Region

	Japan	U.S.	Asia/Oceania	Europe	Other Areas
Fiscal year ended March 2023	19%	35%	29%	10%	7%