

The Shin-Etsu Group at Present

The Shin-Etsu Group is creating unrivaled value through the provision of key material and technologies. In support of this aim, the Company generates products that fulfill market needs and contribute to the resolution of societal issues through an integrated process encompassing manufacture, development and sales. At the same time, we are pursuing world-class technology and quality while relentlessly striving to improve productivity. We also strive to respond swiftly to changes in economic conditions and our business environment while stably delivering products to customers throughout the world.

Corporate Resources

Number of employees
24,069

Locations
Plants in Japan:
27 plants at 16 companies
Plants and sales bases overseas:
93 locations in 19 countries

Research centers
12 locations

Equity ratio
83.2%

Business partners
Relationships built on mutual trust and strong partnerships

Capital investment
¥228.8 billion

The Triangular Link



Strengthening Our Manufacturing Foundation



Points of Focus as We Target Sustainable Societies

- Connectivity
- Energy/Resource Efficiency
- Productivity Enhancement
- Smart Infrastructure
- Health Enhancement

Results and Value Created

Financial results	FY2010	FY2020
Net sales	¥1,058.3 billion	¥1,496.9 billion
Operating income	¥149.2 billion	¥392.2 billion
Net income after taxes	¥100.1 billion	¥293.7 billion
ROIC	9.7%	17.2%
ROE	7.0%	10.7%
Cash dividend per share	¥100	¥250

Market capitalization	March 31, 2011	March 31, 2021
	¥1,786.8 billion	¥7,754.1 billion

Ratings Moody's Long-term Ratings **Aa3**

Patents acquired and held
Patents acquired **1,842**
Patents held **21,222**

Market share
PVC, semiconductor silicon, pheromone formulations **Global rank: No. 1**
Cellulose derivatives **Global rank: No. 2 Japan rank: No. 1**
Silicones **Global rank: No. 4 Japan rank: No. 1**

Sales composition ratio of environmental products* **14.2%**

Greenhouse gas emission intensity (compared with FY1990) **46.4% reduction**

Composition ratio of overseas sales **74.0%**

*Products that contribute to the achievement of Sustainable Development Goals 7 (affordable and clean energy) and 13 (climate action)