The Group strictly complies with all laws and regulations, conducts fair business practices and contributes to people’s daily lives as well as to the advance of industry and society by creating value through the provision of key materials and technologies.

**Corporate Resources**

- Number of employees: 22,783
- Locations: 
  - Plants in Japan: 27 plants at 16 companies
  - Plants and sales bases overseas: 93 locations in 19 countries
- Research laboratories: 12 locations
- Equity ratio: 82.1%
- Business partners
- Partnerships and relationships based on mutual trust
- Corporate culture: A spirit of compliance and fair corporate activities

**Business Principle**

- Business activities targeting stable long-term growth
- Production: 
  - Thorough safety and risk management
  - Improvement of productivity and quality assurance techniques
  - Stable procurement of raw materials and cost reduction
- Development: 
  - Conducting development based on customer needs
  - Increasing the number of new projects
  - Acquiring patents that protect our businesses
- Sales: 
  - Discovering and responding promptly to potential needs
  - Investing swiftly to achieve sales growth
  - Expanding sales opportunities by leveraging Group-wide capabilities

**Results and Value Created**

**Financial results**

<table>
<thead>
<tr>
<th>FY2019</th>
<th>FY2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net sales</td>
<td>¥1,563.5 billion</td>
</tr>
<tr>
<td>Operating income</td>
<td>¥1,406.0 billion</td>
</tr>
<tr>
<td>Net income after taxes</td>
<td>¥316.0 billion</td>
</tr>
<tr>
<td>ROIC</td>
<td>19.4%</td>
</tr>
<tr>
<td>RDE</td>
<td>12.3%</td>
</tr>
<tr>
<td>Cash dividends per share</td>
<td>¥220</td>
</tr>
</tbody>
</table>

**Patents acquired and held**

| Patents acquired | 1,892 |
| Patents held     | 21,261 |

**Market share**

- PVC, semiconductor silicon, advanced photomask blanks and pheromone formulations
- Global rank: No. 1
- Cellulose derivatives
- Global rank: No. 2
- Japan rank: No. 1
- Silicones
- Global rank: No. 4
- Japan rank: No. 1
- Sales share of environmental products*
  - 12.1%
- Share of overseas sales
  - 73.1%

*Products that contribute to the achievement of Sustainable Development Goals, 7 (affordable and clean energy) and 13 (climate action)