



From the left: Toshihiko Fukui, Hiroshi Komiyama, Frank Peter Popoff, Tsuyoshi Miyazaki



From the left: Yoshihito Kosaka, Kiyoshi Nagano, Taku Fukui

	Important Concurrent Positions (As of March 31, 2019)	Status of Activities	Attendance at Board Meetings (Year Ended March 31, 2019)
Outside Director Frank Peter Popoff		His opinions and practical advice, from a broad perspective based on his management experience as CEO of the former The Dow Chemical Company, a U.S. company that has a long history as a global company, have been of significant importance for the Company to expand its business overseas and enhance its corporate value.	Board of Directors Meetings 100%
Outside Director Tsuyoshi Miyazaki	Adviser, Mitsubishi Logistics Corporation	He shared his comments from a broad, high-level perspective capitalizing on his management experience at Mitsubishi Logistics Corporation. He also provided thorough supervision from an independent standpoint.	Board of Directors Meetings 100%
Outside Director Toshihiko Fukui	President, Canon Institute for Global Studies ..... Outside Director, Kikkoman Corporation	He shared his comments from a broad, high-level perspective capitalizing on his outstanding knowledge and wealth of experience related to global finance and economy as an ex-Governor of the Bank of Japan. He also provided thorough supervision from an independent standpoint.	Board of Directors Meetings 92%
Outside Director Hiroshi Komiyama	Chairman, Mitsubishi Research Institute, Inc.	He shared his comments from a broad, high-level perspective capitalizing on his outstanding knowledge and wealth of experience in a wide range of disciplines, including chemical engineering, the global environment, and natural resources and energy. He also provided thorough supervision from an independent standpoint.	Board of Directors Meetings 92%
Outside Audit & Supervisory Board Member Taku Fukui	Lawyer ..... Managing Partner, Kashiwagi Sogo Law Offices ..... Professor, Keio University Law School ..... Outside Director, Yamaha Corporation	At the Audit & Supervisory Board meetings, he shared his comments from a legal specialist's point of view and contributed to the establishment of a compliance structure.	Board of Directors Meetings 92% ..... Audit & Supervisory Board Meetings 100%
Outside Audit & Supervisory Board Member Yoshihito Kosaka	C.P.A. ..... Certified Public Tax Accountant ..... Counselor, Kisaragi Audit Corporation ..... Outside Director, Star Mica Co., Ltd.	At the Audit & Supervisory Board meetings, he shared his comments from a finance and accounting specialist's point of view and contributed to the establishment of a compliance structure.	Board of Directors Meetings 100% ..... Audit & Supervisory Board Meetings 100%
Outside Audit & Supervisory Board Member Kiyoshi Nagano	Outside Director, LEC, INC.	At the Audit & Supervisory Board meetings, he shared his comments from an extensive viewpoint based on his management experience at the former Jasadq Securities Exchange, Inc., and contributed to the establishment of a compliance structure.	Board of Directors Meetings 100% ..... Audit & Supervisory Board Meetings 100%



Representative Director-  
Chairman  
Chihiro Kanagawa

Director, Chairman and  
Founder of SHINTECH Inc.



Representative Director-  
Vice Chairman  
Fumio Akiya

In charge of Semiconductor Materials,  
and Technologies  
Representative Director & President of Shin-Etsu  
Handotai Co., Ltd.



Representative Director-  
President  
Yasuhiko Saitoh

Director & President of SHINTECH Inc.  
Director & President of Shin-Etsu Handotai  
America, Inc.

Senior Managing Director	Toshinobu Ishihara	In charge of New Functional Materials, Special Functional Products
Senior Managing Director	Susumu Ueno	General Manager, Silicone Div.
Senior Managing Director	Masahiko Todoroki	General Manager, Planning & Administration Dept.; Semiconductor Materials Div.
Managing Director	Toshiya Akimoto	In charge of Office of the Secretariat, Public Relations, Legal Affairs and Purchasing; General Manager, Office for Digitization and Digitalization <sup>3</sup>
Managing Director	Fumio Arai	General Manager, Organic Chemicals Div., Director & President of Shin-Etsu PVC B.V. and SE Tylose GmbH & Co. KG
Managing Director	Yukihiro Matsui	General Manager, Electronics Materials Div.
Managing Director	Masaki Miyajima	In charge of Advanced Materials; General Manager, PVC Div.
Managing Director	Kenji Ikegami	In charge of General Affairs, Personnel & Labor Relations and Business Auditing
Director	Shunzo Mori	
Director	Frank Peter Popoff <sup>1</sup>	
Director	Tsuyoshi Miyazaki <sup>1</sup>	Adviser, Mitsubishi Logistics Corporation
Director	Toshihiko Fukui <sup>1</sup>	President, Canon Institute for Global Studies; Outside Director, Kikkoman Corporation
Director	Hiroshi Komiyama <sup>1</sup>	Chairman, Mitsubishi Research Institute, Inc.
Director	Toshiyuki Kasahara	In charge of Office of the President; General Manager, Finance & Accounting Dept.
Director	Kazumasa Maruyama	General Manager, New Functional Materials Div.
Director	Toshio Shiobara	In charge of R&D and Patents; Deputy General Manager, Electronics Materials Div. (in charge of Organic Electronics Materials)
Director	Yoshimitsu Takahashi	In charge of Environment Control & Safety; General Manager, Business Development Dept.
Director	Kai Yasuoka	General Manager, International Div.
Audit & Supervisory Board Member	Hiroaki Okamoto	
Audit & Supervisory Board Member	Hidenori Onezawa	
Audit & Supervisory Board Member	Taku Fukui <sup>2</sup>	Managing Partner, Kashiwagi Sogo Law Offices; Professor, Keio University Law School; Outside Director, Yamaha Corporation
Audit & Supervisory Board Member	Yoshihito Kosaka <sup>2</sup>	Counselor, Kisaragi Audit Corporation; Outside Director, Star Mica Co., Ltd.
Audit & Supervisory Board Member	Kiyoshi Nagano <sup>2</sup>	Outside Director, LEC, INC.

Notes: 1. Indicates an Outside Director as defined in Item 15, Article 2, of the Corporations Law.

2. Indicates an Outside Audit & Supervisory Board Member as defined in Item 16, Article 2, of the Corporations Law.

3. The Company newly established the Office for Digitization and Digitalization as of July 1, 2019.