

HIGHLIGHT

FY2016 Performance Highlights

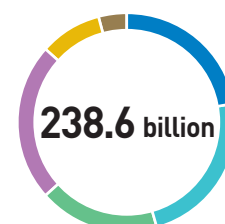
(For the year ended March 31, 2017)

Billions of yen

	FY2014	FY2015	FY2016
Net Sales	1,255.5	1,279.8	1,237.4
Operating Income	185.3	208.5	238.6
Income before Income Taxes and Non-Controlling Interests	198.0	220.0	242.1
Profit Attributable to Owners of Parent	128.6	148.8	175.9
			Yen
Earnings per Share	302	349	412
Cash Dividend per Share	100	110	120
			%
ROIC ¹	9.9	11.4	14.0
ROE	6.9	7.5	8.5

Billions of yen

Operating Income by Segment	FY2014	FY2015	FY2016
■ PVC/Chlor-Alkali Business	50.2	44.6	53.1
■ Semiconductor Silicon Business	35.6	46.9	55.9
■ Silicones Business	33.4	41.5	42.5
■ Electronics and Functional Materials Business	46.2	51.4	55.2
■ Specialty Chemicals Business	15.2	18.1	22.2
■ Processing, Trading & Specialized Services Business ²	4.8	5.6	9.5



1. ROIC (Return on invested capital): Net operating profit after tax / (Net assets + Interest-bearing liabilities - Cash)

2. The name of this business segment was changed from the previous name of "Diversified Business" to "Processing, Trading & Specialized Services Business" in FY2016. This change was made in order to make clearer the contents of this business segment. There is no change in the products and services that come under this business segment.

Operational safety exceeding industry average



0.17

Low lost time incident frequency rate (Japan industrial average 0.33)

High market share



Global rank | Japan rank

Polyvinyl chloride

Semiconductor silicon

Advanced photomask blanks

Pheromone formulations

No. 1

Cellulose

Photoresists

No. 2 No. 1

Silicones

No. 4 No. 1

Production and sales bases throughout the world



20 countries and regions

PVC/Chlor-Alkali Business	5 countries
Semiconductor Silicon Business	6
Silicones Business	10
Electronics and Functional Materials Business	8
Specialty Chemicals Business	8
Processing, Trading & Specialized Services Business	12

Global employees



19,000 people

Including 8,000 people in Japan

Patents acquired



2,000 patents

Patents acquired

18,000 patents

Patents held