

# Orchestrating Value

The Shin-Etsu Group is a global chemical manufacturer that holds the world's top market share in products such as polyvinyl chloride (PVC) and semiconductor silicon.

Our products play key roles in various fields. For example, PVC is vital for home construction material and infrastructure components, and semiconductor silicon improves the performance and reduces the size of cutting-edge electronic devices. Our materials and technologies offer value by contributing to people's daily lives as well as to the advancement of industry and society. We are orchestrating that value to achieve growth regardless of changes in the economic environment.

For electronics

3OH

For cosmetics

For hybrid vehicles

D

For various

industries

C

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### Forward-Looking Statements

This annual report contains forward-looking statements regarding the Company's plans, outlook, strategies and results for the future. All forward-looking statements are based on judgments derived from the information available to the Company at the time of publication.

Certain risks and uncertainties could cause the Company's actual results to differ materially from any projections presented in this report. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding the Company's businesses, competitive pressures, changes in related laws and regulations, status of product development programs, and changes in exchange rates.