Highlights of the Year

Operating Performance

- Net sales of **1,047,731 million yen**, down 1.0%
- Overseas sales ratio of 65%
- Ordinary income of 165,237 million yen, up 3.1%
- Net income of 100,643 million yen, up 0.5%

Financial Performance

- Net assets of 1,494,573 million yen
- Stockholders' equity ratio of **80.3**%
- Capital expenditures of **87** billion yen
- Moody's credit rating of Aa3

Our Activities

- Completed raw material plant for the world's top share PVC business
- Construct a plant in China for both the Silicones Business and optical fiber preform business
- Fast recovery in the earthquake-affected Semiconductor Silicon Business

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PVC/Chlor-Alkali

Silicones

Specialty Chemicals

Developing Products for the Semiconductor Industry

Semiconductor Silicon

Electronics & Functional Materials

Diversified Business

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Forward-Looking Statements

This annual report contains forward-looking statements regarding the Company's plans, outlook, strategies and results for the future. All forward-looking statements are based on judgments derived from the information available to the Company at the time of publication.

Certain risks and uncertainties could cause the Company's actual results to differ materially from any projections presented in this report. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding the Company's businesses, competitive pressures, changes in related laws and regulations, status of product development programs, and changes in exchange rates.

About the Cover

The Hocchi River in Gunma Prefecture, from the Shin-Etsu Group's 2012 original calendar, "Colors of the Seasons: Japan's Scenic Beauty"

