

## TEN-YEAR SUMMARY

SHIN-ETSU CHEMICAL CO., LTD. and Subsidiaries  
Years ended 31st March, 2000 through 1991

	2000	1999	1998
(millions of yen, except per share)			
<b>For the Year:</b>			
Net sales	¥ 678,859	¥ 642,796	¥ 693,275
Operating income	87,465	86,323	90,860
Net income	48,229	43,363	42,027
<b>Per Share (yen):</b>			
Net income — primary	116.56	109.36	110.73
Net income — fully diluted	113.46	103.17	101.69
Cash dividends	10.00	9.00	8.50
Capital expenditures	80,003	73,641	136,384
Depreciation	61,384	56,196	62,144
<b>At Year-End:</b>			
Total assets	¥1,168,729	¥1,060,973	¥1,083,780
Working capital	273,193	261,691	221,869
Common stock	107,664	98,243	83,957
Stockholders' equity	651,261	564,067	497,312
Stockholders' equity per share (Yen)	1,557.48	1,380.43	1,265.39
<b>General:</b>			
Number of employees	18,754	18,384	19,238
Number of shares issued (Thousands)	419,848	410,015	393,722

	2000	1999	1998
(thousands of U.S. dollars, except per share)			
<b>For the Year:</b>			
Net sales	\$ 6,404,330	\$ 6,064,113	\$ 6,540,330
Operating income	825,142	814,368	857,170
Net income	454,991	409,085	396,481
<b>Per Share (dollars):</b>			
Net income — primary	1.100	1.032	1.045
Net income — fully diluted	1.070	0.973	0.959
Cash dividends	0.094	0.085	0.080
Capital expenditures	754,745	694,726	1,286,642
Depreciation	579,094	530,151	586,264
<b>At Year-End:</b>			
Total assets	\$11,025,745	\$10,009,179	\$10,224,340
Working capital	2,577,292	2,468,783	2,093,104
Common stock	1,015,698	926,821	792,047
Stockholders' equity	6,143,972	5,321,387	4,691,623
Stockholders' equity per share (Dollars)	14.693	13.023	11.938
<b>General:</b>			
Number of employees	18,754	18,384	19,238
Number of shares issued (Thousands)	419,848	410,015	393,722

Note: The U.S. dollar amounts represent conversions of Japanese yen, for convenience only, at the rate of ¥106=\$1.

1997	1996	1995	1994	1993	1992	1991
(millions of yen, except per share)						
¥624,405	¥575,176	¥522,917	¥464,449	¥460,929	¥478,351	¥466,993
82,024	73,427	51,914	32,450	34,815	49,795	54,588
40,614	37,825	26,862	17,547	15,989	24,581	26,528
118.24	116.51	82.80	54.17	49.37	75.96	82.15
103.95	106.66	—	—	—	—	—
7.50	7.50	7.50	7.50	7.50	7.50	7.50
92,844	66,791	67,689	34,421	41,292	69,875	65,444
52,191	45,647	42,986	40,351	37,675	36,912	33,884
¥931,159	¥708,637	¥643,937	¥600,754	¥602,483	¥614,490	¥587,692
195,729	118,936	110,901	94,362	78,907	54,869	82,511
44,256	36,440	36,384	35,829	35,800	35,781	35,418
374,726	320,987	285,361	265,030	257,058	243,730	224,716
1,071.97	988.59	879.06	818.12	793.64	752.56	695.11
18,896	17,106	16,075	11,697	11,557	11,744	11,930
349,569	324,691	324,621	323,949	323,899	323,867	323,283

1997	1996	1995	1994	1993	1992	1991
(thousands of U.S. dollars, except per share)						
\$5,890,613	\$5,426,189	\$4,933,179	\$4,381,594	\$4,348,387	\$4,512,745	\$4,405,594
773,811	692,708	489,755	306,132	328,443	469,764	514,981
383,151	356,840	253,415	165,538	150,840	231,896	250,264
1.115	1.099	0.781	0.511	0.466	0.717	0.775
0.981	1.006	—	—	—	—	—
0.071	0.071	0.071	0.071	0.071	0.071	0.071
875,887	630,104	638,575	324,726	389,547	659,198	617,396
492,368	430,632	405,528	380,670	355,425	348,226	319,660
\$8,784,519	\$6,685,255	\$6,074,877	\$5,667,491	\$5,683,802	\$5,797,075	\$5,544,264
1,846,500	1,122,038	1,046,236	890,208	744,406	517,632	778,406
417,509	343,774	343,245	338,009	337,736	337,557	334,132
3,535,151	3,028,179	2,692,085	2,500,283	2,425,075	2,299,340	2,119,962
10.113	9.326	8.293	7.718	7.487	7.100	6.558
18,896	17,106	16,075	11,697	11,557	11,744	11,930
349,569	324,691	324,621	323,949	323,899	323,867	323,283